

**Curriculum Vitae
Elaine Ciulla Kamarck, PhD.
The Brookings Institution
1775 Massachusetts Ave. NW
Washington, DC 20036**

Employment

January 2013 - P

In 2001 she worked with Professor Steve Kelman and Dean Joseph Nye, leading an *Executive Session on the Future of the Public Service* on behalf of the Kennedy School. This program resulted in significant changes in the civil service laws of the United States Federal Government which were incorporated in the legislation creating the Department of Homeland Defense and which are incorporated in the pending legislation on reform of the Department of Defense personnel system.

From 1997 to 2000 Dr. Kamarck was *Director, Visions of Governance for the Twenty-First Century* and *Director, Innovations in American Government*.

As Director of Visions of Governance for the Twenty-First Century, Dr. Kamarck was in charge of a faculty wide research program designed to promote research and teaching into new ways of thinking about governance. The project consisted of five areas of inquiry; trust in government, national security in the next century, the future of social policy, performance management in government and information technology and democracy.

2000:

consultant to The New Democrat a joint publication of the Democratic Leadership Council and the Progressive Policy Institute. January 1989 to March 1993.

1988 - 1993: Columnist New York and Long Island Newsday, Los Angeles Times

Columns on politics and national events appearing March 1988 – November 1992.

1987 - 1988: Campaign Manager, Babbitt for President

Responsibilities included all national organizing, political contact with elected officials and interest groups, delegate selection strategy, ballot access, slating delegates, budget for national field operations. January 1987 – February 1988.

1984: Deputy Finance Director, Democratic Victory Fund

Management of field budgets and disbursement of non-federal dollars to state parties to assist in party building activities. August 1984 – November 1984.

1983 - 1984: Director of Delegate Selection, Mondale for President

Responsibilities included management and training of field staff in delegate selection rules, development of strategy on Rules and Credentials Committees, management of the podium for Mondale at the 1984 Democratic Convention. January 1983 – July 1984.

1981- 1983: Vice President and Partner Adler Associates

Adler Associates was a political consulting firm specializing in fundraising and political campaign management. Responsibilities included finding new business, development of political and financial strategies for clients and staff management. March 1981 – December 1982.

1980: Director of Special Projects Carter-Mondale Campaign

Responsibilities included serving as liaison between the Campaign and constituency offices in the field and in the White House. August 1980 – November 1980.

1977 - 1980: Senior Staff, Democratic National Committee

Books

Why Presidents Fail And How They Can Succeed Again. Washington, D.C.: Brookings Institution Press, May 2016. (Forthcoming)

Primary Politics: Everything You Need to Know about How America Nominates Its Presidential Candidates. (Second edition) Washington, D.C.: Brookings Institution Press, 2015.

How Change Happens – Or Doesn't: The Politics of US Public Policy. Boulder, Co.: Lynne Rienner Publishers, 2013.

Primary Politics: How Presidential Candidates Have Shaped the Modern Nominating System. Washington, D.C.: Brookings Institution Press, 2009.

The End of Government-As We Know It: Making Public Policy Work. Boulder, Co.: Lynne Rienner Publishers, 2007.

Governance.com: Democracy in the Information Age. Washington, D.C.: Brookings Institution Press, 2002. Elaine Kamarck and Joseph S. Nye Jr.(eds.).

Practical Politics and Government in the United States. New York: MacMillan Publishing Co., 1976 with John R. Madden, John H. Schaezel and Michael V. Wallace.

Book Chapters

“Forward” to a collection of essays on the Clinton Presidency, edited by Michael Nelson, Cornell University Press (forthcoming).

“Complex Man, Complex Legacy,” in A True Third Way: Domestic Policy and the Presidency of William Jefferson Clinton, edited by Richard Himelfarb and Rosanna Perotti, Nova Science Publishers, 2015.

“Resolved, the redistricting process should be nonpartisan,” in Debating Reform: Conflicting Perspectives on How to Fix the American Political System. Ed. Richard J. Ellis and Michael Nelson, Sage, CQ Press, 2014.

“Speeding Government Services by Adopting a No Wrong Door Strategy,” in Fast Government: Accelerating Service Quality While Reducing Cost and Time. IBM Center for the Business of Government, 2013.

“Improving Port Security – a 21st Century Government Approach” in Ports in a Storm. Ed. Mark Moore and John Donahue, Brookings Institution Press, 2012.

“Globalization and Public Administration Reform,” in

8.

“Five Realities that Will Shape 21st Century Politics,” *Blueprint Magazine*
September 1998 with William Galston.

“Fight Over Delegate Rules for '88.” *The Nation*, (March 2, 1985).

“The Democrats Turn to Their Physical Plant.” *The Washington Star*, Washington,
D.C., February 27, 1981.

Op-Eds and Blog Posts

The Brookings Institution

(Note: Over 80 other posts have appeared on the Brookings [FixGov blog](#) from 2013 to the present and are available upon request or directly on the site. A sampling and the most recent ones appear below.)

“[Why is the Presidential Nominating System such a mess?](#),” January 25, 2016.

“[How to beat Donald Trump in tonight’s Republican Debate](#),” August 6, 2015.

“[Improving media capacity: A series on the future of news coverage](#),” May 12, 2015.

“[Household income growth under four American presidents](#),” March 6, 2015.

“[Obama’s Budget Lays Out an Ambitious Evidence-Based Policy Agenda](#),” February 5, 2015.

“Ten Questions You Might Have After Watching the State of the Union Address,”
January 21, 2015.

“[State of the Union Preview: Best \(and Worst\) Moments from History](#),” January 16, 2015.

“Will the Obama Republicans Matter,” January 8, 2015.

“[It’s Never Too Early to Start Thinking About the Next Presidential Race](#),” November 5, 2014.

“[2014 Midterms: Intensity Matters for the Future of the ACA](#),” O #

“Reflections on Obama’s Inaugural Address, his Second Term and Presidential Leadership Style,” January 22, 2013.

Washington Post

“Iowa and New Hampshire: Where winners lose and losers win,” January 25, 2016.
“The Democrats’ Delusion: The Party is Fooling Itself to Death,” 24 September 1989.
“Democrats: Deregulate Delegates,” June 1985.

CNN

“Sad reality intrudes on a victory lap,” CNN State of the Union Round Up, January 13, 2016.
“Five Things Obama Must Do,” November 7, 2012.
“One Answer to Secret Service Scandal? Hire More Women,” April 30, 2012.

The Wall Street Journal

“Romney’s Not to Blame for the GOP Primary Slog,” March 6, 2012.

WBUR

“Why Did the Sequester Turn into a Non-Event?,” March 14, 2013.
“Obama Victory Ushers in a Political Realignment,” November 7, 2012.
“The Final Debate and Mitt Romney’s Weight,” October 23, 2012.
“Debate Dominated by Issues Important to Voters in Swing State Ohio,” October 17, 2012.
“Biden Delivers for the Democrats,” October 12, 2012.
“Contemplating ‘What If’,” October 1, 2012.
“Are you Better off than you were 4 years ago?,” September 11, 2012.
“God, The Democrats and Bill Clinton,” September 6, 2012.
“Do Conventions Matter Anymore?,” August 27, 2012.
“Why Romney Will Pick Portman,” July 18, 2012.

Politico

“Bipartisan agreement on corporate tax competitiveness,” by Elaine Kamarck and James P. Pinkerton, 1 October 2011.
“Make Politics Safe for Moderates,” by William Galston and Elaine Kamarck, 23 February 2011.
“Health care could help climate bill,” 1 April 2010.
“A Carbon Tax would provide a sunnier forecast,” by Robert J. Shapiro and Elaine Kamarck, 9 December 2009.
“[Gore’s Carbon Tax Makes Good Sense](#),” 23 September 2009.

The Washington Monthly

“No Time to Go Wobbly on Welfare Reform,” 19 September 2011.

Cape Times (South Africa)

“Shift in US Landscape that Led to the Phenomenal Rise of Obama,” 23 May 2008: 9.

The Star-Ledger

“For FEMA, Bureaucracy Means Disaster,” 21 February 2006: 15.

The Boston Globe

“Bush ‘Ownership’ Plan Has Problems,” 1 September 2004.
“A Man Who Knows War,” 30 July 2004.
“Let’s Forget ‘The Charisma Thing’,” 28 July 2004.
“The Democratic Idol is on his Way,” 26 July 2004.
“Spy Czar Plan Provides No Reforms,” 21 July 2004.
“Picking a Mate is Like Tying the Knot,” 7 July 2004.
“The Toughest Campaign of All,” 22 June 2004: A35.
“What Will it Take to Spur Environmentalism?,” 4 June 2004: A49.
“Hey, GOP Becomes Party of Big Spenders,” 9 April 2004.
“Kerry Comes Through with a Hit,” 4 March 2004.
“This Guy Can Rock the White House,” 15 January 2004.
“Clark and Dean Lap D.C. Insiders,” 9 January 2004.

Affiliations

Founder, “Next Ideas” Seminar Series, Third Way, Washington, D.C.
Co-Chair and Co-Founder, United States Climate Task Force, Washington, D.C.
Democratic Co-Chair, RATE coalition
International Advisory Board, Government of Colombia
Advisory Board Member, USIS (United States Information Services)
Board of Directors, Vote Vets, New York, New York
Board of Directors, Brennan Center for Justice
Committee on the Future of Governance, World Economic Forum (Chair - 2009)
Member, Council on Foreign Relations

April 2008 Keynote Speaker, *the Presidential Nominating Process*, Shorenstein Center at the National Press Club, Washington, D.C. VIDEO.

March 2008 Keynote, *a Moment of Transformation*, New Democratic Coalition Conference, Washington, D.C. VIDEO.

December 9, 2006 “Comments on “The Importance of the Institutional Framework for the Evolution of Markets,” Institute for Liberty and Democracy.

November 2005 “Bill and Al’s Excellent Adventure,” Hofstra 11th Presidential Conference: William Jefferson Clinton The "New Democrat" From Hope.

November 2007 Chair, Committee on the Future of Government, World Economic Forum Meetings, Dubai.

June 2006 Master Class Lecturer, National School of Government, United Kingdom, London.

November 2003 Speaker/Organizer, Fifth International Forum on Reinventing Government, Mexico City, Mexico.

January 2002 United States Department of State, Academic Specialist program to Shanghai, Nanjing and Heifei, China.

June 2001 Delegation Member to China and Taiwan, National Committee on U.S. China Relations.

February 1998-1999 Speaker /academic participant at the World Economic Forum, Davos, Switzerland.

November 1997 Conference with the Ditchley Foundation, “Public Trust in Government,” Oxfordshire, United Kingdom.

April 1996 Chair of the United States’ Delegation to the 50th United Nations General Assembly on Public Administration, New York, NY.

July 1994 Guest Lecturer, Chatauqua Institution National Affairs Week, Jamestown, NY.

December 1994 Keynote Speaker, Service to the Citizen International Conference on Public Administration, London, England.

October 1993 Keynote Address, Democratic Governors Conference, Jackson Hole, WY.

June 1992 Keynote Address, Democratic Governors Conference, Aspen CO.

July 1991 Guest Lecturer, Chatauqua Institution National Affairs Week.

March 1991 Presenter, American Society of Political Consultants, Conference on Professional Responsibility and Ethics.

June 1990 Delegate, American Council of Emerging International Leaders Conference on Government and Politics, Moscow, USSR.

October 1988 USIA Amparts Program Lecturer on U.S. elections in Jordan, Israel and Saudi Arabia.

August 1988 Guest Lecturer, Chatauqua Institution National Affairs week.

Summer 1987 Participant, Joint USIA and Jaffee center conference on Domestic Determinants of U.S. Policy in the Middle East.